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**CLH DEVELOPMENTAL SUPPORT SERVICES  
FINANCIAL STATEMENTS  
MARCH 31, 2024**

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## INDEPENDENT AUDITOR'S REPORT

To the Members and Board of Directors  
CLH Developmental Support Services  
MIDLAND  
Ontario

### *Opinion*

We have audited the accompanying financial statements of CLH Developmental Support Services which comprise the statement of financial position as at March 31, 2024 and the statement of operations and statement of cash flows for the year then ended and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the entity as at March 31, 2024 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

### *Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

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PAUL A. SIMPSON, CPA  
PAUL W. McMULLEN, CPA  
MARK D. POTTER, CPA

MICHAEL J. McNEILL, CPA  
PETER A. SIMPSON, CPA  
MARC F. CERNELE, CPA

ANTHONY G. DILIBERTO, CPA  
JENNIFER A. STALEY, CPA

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



NORTON McMULLEN LLP

Chartered Professional Accountants, Licensed Public Accountants

MARKHAM, Canada

July 29, 2024

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# CLH DEVELOPMENTAL SUPPORT SERVICES

## STATEMENT OF FINANCIAL POSITION

As at March 31,	2024	2023
<b>ASSETS</b>		
<b>Current</b>		
Cash	\$ 7,260	\$ 713,665
Cash - restricted (Note 2)	158,586	150,461
Short term investment	316,267	292,160
Accounts receivable	774,587	374,714
Prepaid expenses	147,036	158,596
Due from CLH Foundation	63,005	20,000
	<u>\$ 1,466,741</u>	<u>\$ 1,709,596</u>
<b>Capital Assets (Note 3)</b>	<u>6,762,012</u>	<u>6,616,285</u>
	<u>\$ 8,228,753</u>	<u>\$ 8,325,881</u>

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## LIABILITIES

<b>Current</b>		
Line of credit (Note 4)	\$ 215,000	\$ -
Accounts payable and accrued liabilities	1,508,172	1,515,906
Government remittances payable	95,286	98,644
Deferred revenue and subsidies	486,518	426,760
Current portion of long-term debt (Note 5)	107,250	106,973
	<u>\$ 2,412,226</u>	<u>\$ 2,148,283</u>
<b>Long-Term Debt (Note 5)</b>	176,519	284,036
<b>Deferred Capital Contributions (Note 6)</b>	<u>2,186,825</u>	<u>1,673,914</u>
	<u>\$ 4,775,570</u>	<u>\$ 4,106,233</u>
<b>NET ASSETS</b>	<u>3,453,183</u>	<u>4,219,648</u>
	<u>\$ 8,228,753</u>	<u>\$ 8,325,881</u>

Commitments (Note 9)

Subsequent Events (Note 10)

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Approved by the Board:

\_\_\_\_\_ Director

\_\_\_\_\_ Director

See accompanying notes

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# CLH DEVELOPMENTAL SUPPORT SERVICES

## STATEMENT OF OPERATIONS

For the year ended March 31,	2024	2023
<b>REVENUES</b>		
Operating grants - Province of Ontario	\$ 17,717,324	\$ 17,532,231
Operating grants - County of Simcoe	5,912,343	5,545,538
Rental income	1,432,680	1,335,155
Contribution from other organizations	440,209	172,856
Contribution from CLH Foundation (Note 7)	196,766	200,000
Amortization of deferred capital contributions (Note 6)	120,732	63,775
Interest income	53,803	50,465
	<u>\$ 25,873,857</u>	<u>\$ 24,900,020</u>
<b>EXPENSES</b>		
Salaries	\$ 17,357,842	\$ 16,310,734
Benefits	3,806,364	3,537,295
Purchased services	2,720,860	2,477,323
Rent (Note 7)	542,827	474,962
Utilities, property taxes and insurance	538,411	543,780
Materials and supplies	537,463	448,503
Amortization	517,661	480,829
Repair, maintenance and replacements	408,896	454,376
Transportation and vehicle	352,658	312,928
Food	297,280	250,077
Travel	172,827	117,097
Training	157,531	121,699
Personal needs	107,671	103,440
Sundry	29,963	48,040
Health & wellness committee	22,814	52,111
Mortgage interest	15,073	18,210
COVID-19 related expenses	-	30,927
	<u>\$ 27,586,141</u>	<u>\$ 25,782,331</u>
<b>DEFICIENCY OF REVENUES OVER EXPENSES BEFORE THE FOLLOWING:</b>	<b>\$ (1,712,284)</b>	<b>\$ (882,311)</b>
<b>Other</b>		
Expense recoveries	899,537	621,220
Unrealized gain (loss) on investments	24,107	(9,378)
Gain on disposal of capital assets	22,175	-
	<u>\$ 945,819</u>	<u>\$ 611,842</u>
<b>DEFICIENCY OF REVENUES OVER EXPENSES</b>	<b>\$ (766,465)</b>	<b>\$ (270,469)</b>
<b>NET ASSETS - Beginning</b>	<u><b>4,219,648</b></u>	<u>4,490,117</u>
<b>NET ASSETS - Ending</b>	<u><u><b>\$ 3,453,183</b></u></u>	<u><u>\$ 4,219,648</u></u>

See accompanying notes

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# CLH DEVELOPMENTAL SUPPORT SERVICES

## STATEMENT OF CASH FLOWS

For the year ended March 31,

2024

2023

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### CASH AND CASH EQUIVALENTS WERE PROVIDED BY (USED IN):

#### OPERATING ACTIVITIES

Deficiency of revenues over expenses	\$ (766,465)	\$ (270,469)
Items not affecting cash:		
Amortization of capital assets	517,661	480,829
Gain on disposal of capital assets	(22,175)	-
Unrealized (gain) loss on investments	(24,107)	9,378
Amortization of deferred capital contributions	(120,732)	(63,775)
	<u>\$ (415,818)</u>	<u>\$ 155,963</u>
Net change in non-cash working capital balances:		
Accounts receivable	(399,873)	(148,122)
Prepaid expenses	11,560	38,909
Accounts payable and accrued liabilities	(7,734)	512,315
Government remittances payable	(3,358)	(87,503)
Deferred revenue and subsidies	693,401	(108,419)
	<u>\$ (121,822)</u>	<u>\$ 363,143</u>

#### INVESTING ACTIVITIES

Purchase of capital assets	\$ (663,388)	\$ (444,526)
Proceeds on disposal of capital assets	22,175	-
	<u>\$ (641,213)</u>	<u>\$ (444,526)</u>

#### FINANCING ACTIVITIES

Proceeds from line of credit	\$ 215,000	\$ -
Repayment of long-term debt	(107,240)	(125,670)
Advance (repayment) from CLH Foundation	(43,005)	10,000
	<u>\$ 64,755</u>	<u>\$ (115,670)</u>

#### DECREASE IN CASH

\$ (698,280) \$ (197,053)

#### CASH - Beginning

864,126 1,061,179

#### CASH - Ending

\$ 165,846 \$ 864,126

#### SUPPLEMENTARY CASH FLOW INFORMATION

Cash is allocated as follows:

Cash - unrestricted	\$ 7,260	\$ 713,665
Cash - restricted (Note 2)	158,586	150,461
	<u>\$ 165,846</u>	<u>\$ 864,126</u>

See accompanying notes

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# CLH DEVELOPMENTAL SUPPORT SERVICES

## NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2024

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### NATURE OF OPERATIONS

CLH Developmental Support Services ("CLH" or the "Organization") (formerly Community Living Huronia) is incorporated under the Ontario Corporations Act as a not-for-profit organization and is a registered charity under the Canadian Income Tax Act. The Organization is exempt from income tax pursuant to the Canadian Income Tax Act.

The CLH mission is to facilitate the community's acceptance, inclusion, and support of individuals with developmental disabilities as valued citizens. CLH strives to ensure the availability of supports and services which address the needs of the individuals and their families.

### 1. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

#### a) Use of Estimates

Management reviews the carrying amounts of items in the financial statements at each balance sheet date to assess the need for revision or any possibility of impairment. Many items in the preparation of these financial statements require management's best estimate. Management determines these estimates based on assumptions that reflect the most probable set of economic conditions and planned courses of action.

These estimates are reviewed periodically and adjustments are made to the deficiency of revenues over expenses as appropriate in the year they become known.

Items subject to significant management estimates include the estimated useful life of capital assets.

#### b) Capital Assets

Capital assets are stated at cost less accumulated amortization and impairment. They are amortized on a straight-line basis over their estimated useful lives at the following rates:

	<u>Rate</u>
Buildings	2.5%
Equipment	10%
Computer Equipment	20%
Vehicles	15%
Paving	4%
Leasehold improvements	20%

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# CLH DEVELOPMENTAL SUPPORT SERVICES

## NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2024

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### 1. SIGNIFICANT ACCOUNTING POLICIES - Continued

#### c) Impairment of Capital Assets

When a tangible capital asset no longer contributes to an organization's ability to provide goods and services, or the value of future economic benefits or service potential associated with the tangible capital asset is less than its carrying amount, the net carrying amount of the tangible capital asset is written down to the asset's fair value or replacement cost.

#### d) Deferred Capital Contributions

Deferred capital contributions represent restricted contributions relating to the purchase of capital assets and are recognized in revenue on the same basis as the amortization of the corresponding capital asset.

#### e) Revenue Recognition

The Organization follows the deferral method of accounting for contributions which include grants and donations. Under this method, unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted contributions related to future periods are deferred and recognized as revenue in the year in which the related expenses are incurred.

The amortization of deferred capital contributions is recorded as revenue on the statement of operations on the same basis as the amortization of the underlying capital assets.

Rental income is recognized as revenue on the first day of each month.

Expense recoveries are recognized as revenue once the related expenditures have been incurred and the recoveries are earned.

#### f) Cash and Cash Equivalents

Cash and cash equivalents include: cash on hand, balances on deposit at banks and credit unions, and term deposits with maturities of 90 days or less, or those that can be redeemed without penalty.

#### g) Contributed Goods and Services

Volunteers contribute significant hours per year to assist the Organization in carrying out its activities. Because of the difficulty of determining their fair value, contributed services are not recognized in the financial statements.



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# CLH DEVELOPMENTAL SUPPORT SERVICES

## NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2024

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### 1. SIGNIFICANT ACCOUNTING POLICIES - Continued

#### h) Financial Instruments

##### Measurement of Financial Instruments

The Organization initially measures its financial assets and liabilities originating or exchanged in arm's length transactions at fair value. The Organization subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. The initial fair value is adjusted for financing fees and transaction costs that are directly attributable to its origination, acquisition, issuance or assumption. Changes in fair value are recognized in the deficiency of revenues over expenses.

Financial assets subsequently measured at amortized cost include cash, accounts receivable and due from CLH Foundation. Financial liabilities subsequently measured at amortized cost include line of credit, accounts payable and accrued liabilities, and long term debt.

Other than equity instruments traded in an active market, the Organization has no financial assets measured at fair value and has not elected to carry any financial asset or liability at fair value.

##### Impairment

Financial assets measured at cost or amortized cost are tested for impairment when events or circumstances indicate possible impairment. Write-downs, if any, are recognized in the deficiency of revenues over expenses and may be subsequently reversed to the extent that the net effect after the reversal is the same as if there had been no write-down. There are no impairment indicators in the current year.

### 2. CASH - RESTRICTED

These restricted funds can only be used for capital improvements to houses funded under the Ministry of Children, Community and Social Services (MCCSS) - Dedicated Supportive Housing contract.

	2024	2023
Balance - Beginning	\$ 150,461	\$ 139,788
Annual contribution by Province of Ontario	6,663	6,663
Ministry-approved transfer to operating account	(6,296)	-
Interest earned	<u>7,758</u>	<u>4,010</u>
Balance - Ending	<u>\$ 158,586</u>	<u>\$ 150,461</u>

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# CLH DEVELOPMENTAL SUPPORT SERVICES

## NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2024

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### 3. CAPITAL ASSETS

Capital assets consist of the following:

	2024			2023
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Land	\$ 798,028	\$ -	\$ 798,028	\$ 798,028
Buildings	9,680,908	4,429,794	5,251,114	4,995,195
Equipment	5,088,708	4,718,901	369,807	499,945
Vehicles	621,650	563,562	58,088	136,442
Paving	43,996	43,996	-	1,092
Leasehold improvements	878,424	593,449	284,975	185,583
	<u>\$ 17,111,714</u>	<u>\$ 10,349,702</u>	<u>\$ 6,762,012</u>	<u>\$ 6,616,285</u>

Included in land and buildings above are two residential properties, 239 Jeanne Street, Midland and 816 Ottawa Street, Midland, with a combined net book value of \$409,425 (2023 - \$422,796) that were assumed by CLH in prior years from another organization. Although the Organization has title to these properties, the other organization retains the right to reacquire them should CLH decide, with Ministry approval, to sell them. This first right of refusal can be exercised at amounts ranging from \$1 - \$10. However, due to the large amount of capital and maintenance costs incurred by the Organization and the Ministry over the years, it is unclear whether the option would ever be exercised.

### 4. CREDIT FACILITIES

The Organization maintains an unsecured operating line of credit in the amount of \$500,000. Interest is charged at the bank's prime rate of lending plus 0.75%. The operating line of credit balance outstanding on March 31, 2024 is \$215,000 (2023 - \$Nil).

The Organization signed an agreement with the Toronto-Dominion bank on December 8, 2009 for a committed revolving facility. This agreement can be utilized in the form of fixed rate term loans and/or floating rate term loans for the purpose of buying out leases on existing vehicles and for further vehicle purchases. The limit of this committed revolving facility is \$150,000. This credit facility was unused at March 31, 2024.

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# CLH DEVELOPMENTAL SUPPORT SERVICES

## NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2024

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### 5. LONG-TERM DEBT

Long-term debt consists of the following:

	2024	2023
TD Canada Trust loan bearing interest at 6.15% per annum, repayable in monthly blended payments of \$5,169. The loan matures on June 29, 2025. Secured by properties including equipment with a net book value of \$1,648,558, and a general security agreement.	\$ 164,961	\$ 215,256
Scotia Mortgage Corporation loan bearing interest at 1.718% per annum, repayable in monthly blended payments of \$3,369. The loan matures on August 1, 2026. Secured by properties with a net book value of \$609,206.	92,415	130,906
Peoples Trust loan bearing interest at 4.05% per annum, calculated semi-annually, repayable in monthly blended payments of \$1,304. The loan matures on December 1, 2025. Secured by properties with a net book value of \$180,754.	26,393	40,664
RBC Royal Bank loan bearing interest at 2.99% per annum, repayable in monthly blended payments of \$843. The loan matured on August 1, 2023.	-	4,183
	\$ 283,769	\$ 391,009
Less: Current portion	<u>107,250</u>	<u>106,973</u>
	<u>\$ 176,519</u>	<u>\$ 284,036</u>

Principal repayment requirements are as follows:

2025	\$ 107,250
2026	162,363
2027	<u>14,156</u>
	<u>\$ 283,769</u>

Excluding the TD Canada Trust loan, mortgages were arranged by the Ministry of Municipal Affairs and Housing and are secured by residential properties purchased with Ministry of Housing funding. Payments are funded by MCCSS - Dedicated Supportive Housing.

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# CLH DEVELOPMENTAL SUPPORT SERVICES

## NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2024

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### 6. DEFERRED CAPITAL CONTRIBUTIONS

Deferred capital contributions represent the unamortized amount of government funding or donations received for the purchase of capital assets. The changes in the deferred capital contributions balance are as follows:

	2024	2023
Balance - Beginning	\$ 1,673,914	\$ 1,293,163
Add: Restricted capital asset contributions received	633,643	444,526
Less: Amortization of deferred capital contributions	<u>(120,732)</u>	<u>(63,775)</u>
Balance - Ending	<u>\$ 2,186,825</u>	<u>\$ 1,673,914</u>

### 7. ECONOMIC INTEREST

The Organization has an economic interest in another not-for-profit organization, CLH Foundation ("the Foundation"). An economic interest exists as the Foundation holds resources intended for the benefit of CLH. The purpose of the Foundation is to receive and maintain a fund or funds and to apply all or part of the principal and income, from time to time, to CLH. The Foundation is incorporated under the Ontario Corporations Act as a not-for-profit organization and is a registered charity under the Canadian Income Tax Act.

The Foundation contributed \$196,766 (2023 - \$200,000) to the Organization during the year which has been recognized as revenue on the Statement of Operations. The Foundation also contributed \$19,954 (2023 - \$115,500) which has been recognized as deferred capital contributions on the Statement of Financial Position because it was spent on capital assets.

The Organization has agreed to lease the land and building at 283 King Street, Midland from the Foundation for \$3,000 per month. The lease agreement expires April 2028. Rent payments to the Foundation during the year were \$36,000 (2023 - \$36,000).

### 8. ECONOMIC DEPENDENCE

The operations of the Organization are funded primarily through grants provided directly by MCCSS. During the current year, these grants were 61% of total revenues (2023 - 62%).

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# CLH DEVELOPMENTAL SUPPORT SERVICES

## NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2024

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### 9. COMMITMENTS

The Organization leases office space at a number of different locations with expiry dates up to June 2029. Future minimum annual rental payments (excluding property taxes, maintenance, and insurance) for each of the next five years and thereafter are as follows:

2025	\$ 303,389
2026	285,357
2027	265,299
2028	166,277
2029	106,526
Thereafter	<u>11,507</u>
	<u>\$ 1,138,355</u>

### 10. SUBSEQUENT EVENTS

In June 2024, the Organization notified staff and funder of its intention to discontinue two programs as they are no longer anticipated to be financially viable. These two programs total to approximately \$1,600,000 of revenues and expenditures within the Statement of Operations.

### 11. FINANCIAL INSTRUMENTS

#### Risks and Concentrations

The Organization is exposed to various risks through its financial instruments. The following analysis provides a summary of the Organization's exposure to and concentrations of risk at March 31, 2024:

#### a) Credit Risk

Credit risk is the risk that one party to a financial instrument will cause financial loss for the other party by failing to discharge an obligation. The Organization is exposed to credit risk resulting from the possibility that parties may default on their financial obligations, or if there is a concentration of transactions carried out with the same party. The Organization does not directly hold any collateral as security for financial obligations. Credit risk at the Organization is limited as rents are generally collectible as tenants are supported, and revenue is assured as the majority of amounts are from government agencies with contracts negotiated in advance. The Organization manages its credit risk by investing in marketable securities. There has been no change in the assessment of credit risk from the prior year.

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# CLH DEVELOPMENTAL SUPPORT SERVICES

## NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2024

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### 11. FINANCIAL INSTRUMENTS - Continued

#### b) Liquidity Risk

Liquidity risk is the risk that the Organization will encounter difficulty in meeting obligations associated with financial liabilities. The Organization is exposed to this risk mainly with respect to its line of credit, accounts payable and accrued liabilities, and long-term debt. The Organization manages this risk by preparing and monitoring detailed forecasts of cash flows from operations and anticipated investing and financing activities and holding assets that can be readily converted into cash. The Organization has a short term unsecured bank financing facility in place should it be required to meet temporary fluctuations in cash requirements. There has been an increase in the assessment of liquidity risk from the prior year due to the line of credit.

#### c) Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk, and price risk. The Organization is exposed to interest rate risk as follows:

##### i) Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. As described in Notes 4 and 5, the Organization is exposed to interest rate risk with respect to its credit facility and long-term debt. The exposure to this risk fluctuates as the debt and related interest rates change from year to year. The Organization manages its exposure to the interest rate risk of its long term debt by negotiating terms of at least 5 years in duration, thereby minimizing the short term fluctuations in interest rates and stabilizing cash flow requirements. The majority of long term debt is negotiated by the Ministry of Municipal Affairs and Housing, in consultation with the Organization.

### 12. COMPARATIVE FIGURES

Certain of the comparative figures have been restated in order to conform with the presentation adopted in the current year.